We envision a resilient and financially sustainable safety net that allows anyone in Montgomery County to access high quality, coordinated, equitable, and culturally appropriate services no matter who they are, what they need, or where they live.

We believe that a strong safety net benefits everyone, and our safety net will thrive through a shared commitment to nourish and sustain it. It will be:

**CONNECTED | RESPECTED | PERSON-CENTERED | EQUITABLE | IMPACTFUL**

Safety Net Initiative: Towards a more *just and effective* safety net

June 2022 Refresh

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<th>Overarching Goals</th>
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| **1. Racial and Social Justice:** Build the safety net system’s capacity for power-building to advance racial and social justice | Grantmaking | • Safety Net Fund that focuses on the overarching system and organizational capacity building goals  
• Black Justice Fund  
• Voices for Change (Storytelling and Power-building) |
| **2. Full and Fair Resources:** Increase funding and support for the safety net, ensure the equitable use of resources, and support the well-being of safety net providers | Convenings | • Communities of Practice  
• Grantee Partner Learning Cohorts  
• Issue-focused convenings and action teams |
| **3. Accessibility:** Improve accessibility of safety net services, including proximity, cultural competence, language access, and use of technology | Commissioned Research | • Equitable Access and Prioritization in Coordinated Entry (Your Way Home)  
• AAPI Community Assessment  
• Data Center  
• Annual State of the Safety Net Survey |
| **4. Data:** Improve the use of data to inform safety net system strategies and provider operations | Advocacy | • Here for Us Advocacy Coalition  
• NA Health Funders Collaborative  
• HealthSpark’s role as an advocate and collaborator with government agencies and other funders |
| **5. Collaboration:** Facilitate collaborations and connections among safety net providers, consumers, funders, and the community | Systems Leadership Capacity Building | • Racial Equity Learning Community |
| **6. Leadership:** Support and nurture informed, just, and effective safety net leadership | Mission Aligned Investments | • Deploying investment capital to advance racial and social justice |

For more information and opportunities to get involved, visit healthspark.org